
Contents

About the author

viii

01	Introduction	1
02	An overview of BIM	7
	2.1. What is BIM?	7
	2.2. Why is BIM needed?	8
	2.3. What are the benefits of BIM?	9
03	An overview of Project Management and the Project Manager's roles in respect of BIM	15
	3.1. What is Project Management?	15
	3.2. Project Management processes	16
	3.3. Project Management standards	18
	3.4. Project Managers' roles	19
04	The BIM strategy and brief	23
	4.1. The business case for the project	23
	4.2. The business case for the use of BIM	24
	4.3. The BIM strategic brief	26
	4.4. Appraisal of the BIM strategic brief and developing a BIM vision	29
	4.5. The BIM project brief	31
05	BIM management roles	33
	5.1. Organisational leadership and BIM leadership	33
	5.2. The BIM Information Manager	36
	5.3. The Built Asset Security Manager	38
	5.4. The BIM Coordinator	38
06	The BIM tender stage	39
	6.1. Inviting tenders for putting the BIM strategy and the BIM project brief into action	39
	6.2. The Exchange Information Requirements (previously Employer's Information Requirements)	40
	6.3. The pre-contract BIM Execution Plan	49
	6.4. The BIM Service Supplier's assessment form	52
	6.5. Project cost assessments	52
	6.6. Analysing tender returns	54
07	The design stage of BIM	57
	7.1. BIM during the design stage	57
	7.2. Concept design	57
	7.3. Developed design	60
	7.4. Technical design	64

08	The preconstruction phase of BIM	67
	8.1. Placing orders	67
	8.2. The BIM Protocol	68
	8.3. The Task Information Delivery Plan and the Master Information Delivery Plan	74
	8.4. Responsibility Matrices	76
	8.5. The post-contract BIM Execution Plan	77
09	BIM collaboration	81
	9.1. The Common Data Environment	81
	9.2. BIM Collaboration Format	86
	9.3. BIM standards	86
10	BIM uses, model types and management	93
	10.1. BIM uses	93
	10.2. BIM model types	95
	10.3. The Model Management Plan	96
	10.4. Level of Definition	97
	10.5. Security requirements	100
11	The Project Information Model and BIM models up to handover	103
	11.1. The Project Information Model	103
	11.2. 4D (Time) Model	109
	11.3. 5D (Cost) Model	112
	11.4. Intelligent Model	115
	11.5. The Project Manager's involvement with the BIM models	117
12	BIM monitoring and control	119
	12.1. Data drops	119
	12.2. Information exchange	121
	12.3. Quality control	123
	12.4. Progress reviews	125
13	Handover, closure and operation phases	127
	13.1. Soft landings	127
	13.2. Asset Information Model	130
	13.3. BIM review	131
	13.4. Operation phase	134
	13.5. The 6D (Project Lifecycle) Model and the 7D (Facilities Management) Model	135
14	Contracts and dispute avoidance	137
	14.1. Collaboration	137
	14.2. Forms of procurement	139

14.3.	New contracts	143
14.4.	Case law	147
14.5.	Project Managers' role in avoiding disputes	149
15	Copyright, Intellectual Property and insurance	153
15.1.	Copyright and Intellectual Property	153
15.2.	Liability and insurance	156
16	Emerging technologies	159
16.1.	Emerging technologies	159
16.2.	SMART technology and the Internet of Things	159
16.3.	Sensors	163
16.4.	Artificial Intelligence	165
16.5.	Digital Twins	165
17	Conclusion	167
	References	171
	Appendix Glossary of terms	175
	Index	179